AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT
(Nonappropriated Funds)

1. No appropriated funds of the United States shall become due or paid the contractor by reason of this amendment / modification

PAGE 1 OF PAGES 2

2. AMENDMENT/MODIFICATION NO. 0002

3. EFFECTIVE DATE 05/18/2026

4. REQUISITION/PURCHASE REQ.NO.

5. PROJECT NO. *(If applicable)*

6. ISSUED BY CODE BA1 (CSDV)

Department of the Army
IMCOM NAF Contracting
Headquarters Support
On Behalf Of CSDV Supplemental Mission Fund
2405 Gun Shed Road
JBSA Fort Sam Houston TX 78234-7588 USA

7. ADMINISTERED BY *(If other than Item 6)* CODE BA1-NATALIE

Natalie A. Sanchez
PHONE: 520-674-1460
natalie.a.sanchez20.naf@army.mil

8. NAME AND ADDRESS OF CONTRACTOR *(No., street, county, State and ZIP Code)*

CODE

FACILITY CODE

(x) 9A. AMENDMENT OF SOLICITATION NO. NAFBA1-26-R-0027

x 9B. DATED *(SEE ITEM 11)* 05/18/2026

10A. MODIFICATION OF CONTRACT/ORDER NO.

10B. DATED *(SEE ITEM 13)*

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

☒ The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers ☐ is extended. ☒ is not extended.

Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended , by one of the following methods: (a) By completing Items 8 and 15, and returning 1 copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted ; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment number. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted , such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING DATA *(if required.)*

13. THIS ITEM APPLIES ONLY TO MODIFICATIONS OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

(x) A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: *(Specify authority)* THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.

B. THE ABOVE NUMBERED CONTRACT / ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES *(such as changes in paying office, appropriation date, etc.)* SET FORTH IN ITEM 14.

C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO THE AUTHORITY OF:

D. OTHER *(Specify type of modification and authority)*

E. IMPORTANT: Contractor ☐ is not. ☐ is required to sign this document and return _____ copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION *(Organized by UCF section headings, including solicitation/contract subject matter where feasible.)*

Campus Style Dining Venue (CSDV) Concession - Tranche II (C) - ALASKA RFP

Continued on Page 2.....

Except as provided herein, all terms and conditions of the document referenced in Item 9 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER *(Type or print)*

16A. NAME AND TITLE OF CONTRACTING OFFICER *(Type or print)*
Aubrey B. Lewis

15B. CONTRACTOR/OFFEROR
(Signature of person authorized to sign)

15C. DATE SIGNED

16B. Nonappropriated Fund Instrumentality
(Signature of Contracting Officer)

16C. DATE SIGNED

BLOCK 14 (Continued) –

This amendment is issued to record the following information and to provide attachments listed below:

A. **Pre-proposal Conference** Per Section L-11 of referenced solicitation, a Pre-Proposal Conference was held Tuesday, 2 June 2026 at 9:00 a.m. AKDT.

Location:
Wainwright Education Center
4391 Neely Road
Fort Wainwright, AK

B. **Site visit**. A site visit to Arctic Warrior DFAC, Bldg. 3728, Neely Road, Fort Wainwright followed the conference at 10:30 a.m. AKDT.

C. Pre-proposal Conference Slides are provided at *Attachment 01- Pre-proposal conference slides.*

D. Pre-proposal conference attendees list is provided at *Attachment 02- Pre-proposal Sign-in Roster.*

E. Specific Information pertaining to Wolves Den, Bldg. 3728 is provided as follows:

Attachment J.3.4 - USAG Fort Wainwright DFAC - As-Built Drawings
Attachment J.3.5 - USAG Fort Wainwright DFAC - Gov't Furnished Equipment Listing
Attachment J.6 - Repairs & Maintenance of Equipment for Bldg 3728

F. Solicitation closing date of 31 July 2026 at 4:00 PM CDT remains unchanged.

XXXXXXXXXXXXXXXXXXXXXXXXXXXX-NOTHING FOLLOWS-XXXXXXXXXXXXXXXXXXXXXXXXXXXX

Attachment - 01
NAFBA1-26-R-0027
Pre-proposal Conference
Slides

U.S. ARMY

Please Sign In

U.S. ARMY

Pre-Proposal Conference/Site Visit
Campus Style Dining Venue
Fort Wainwright, AK

WE ARE…THE ARMY'S HOME

Tim Higdon/Aubrey Lewis
HQ Directorate of Family and Morale, Welfare and Recreation (DFMWR), NAF Contracting
U.S. Army Installation Management Command

As of: 31 May 2026
Version: Final
POC: natalie.a.sanchez20.naf@army.mil / 520-674-1460

Controlled by: HQ IMCOM
Controlled by: AMIM-HQ DFMWR
CUI //SP-PROCURE
Dissemination Control: DL ONLY
POC: jennifer.c.sherman.naf@army.mil

INTRODUCTIONS

- Tim Higdon, IMCOM, HQ DFMWR, BRD, CSDV Project Lead
- Aubrey Lewis, IMCOM, HQ DFMWR, NAF Contracting, DCAO
- Natalie Sanchez, IMCOM HQ DFMWR, NAF Contracting
- Ms. Stephanie Barton, USAMC, Army Food Innovation & Transformation (AFIT)
- Mr. Kenneth Hicks, USAMC, AFIT
- BG John P. Cogbill, 11th Airborne Division Commanding General/CSM David P. Hanson
- COL John W. Campbell, Garrison Commander/CSM Eric E. Dingman
- Ms. Stacy Fagan, Director DFMWR
- DPW & LRC Partners

U.S. ARMY

Pre-Proposal Conference
Agenda

1. Welcome Remarks / Introductions - Tim/Ms. Barton
2. Project Overview – Tim
3. Solicitation Overview - Natalie
   - Scope of work review – Tim
4. AFMIS Demonstration – Army Food Innovation and Transformation Program Office (AFIT) – CECOM & Tim
5. Price Proposal - Natalie
6. Technical Proposal - Natalie
7. Questions
8. Site Visit/Tour: Arctic Warrior DFAC, Bldg. 3728, Neely Rd, Fort Wainwright, AK at 1300.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference
Project Overview

- This project seeks to award a single Firm-Fixed Price Indefinite Delivery - Indefinite Quantity (IDIQ) revenue generating contract to a concessionaire to finance, design, buildout/renovate, operate, maintain and establish at least one (1) campus style dining venue at Fort Wainwright (seed location) with the possibility for expansion in Alaska Garrisons.

- Per AR 215-4, Nonappropriated Fund (NAF) Contracting, concession contracts involve the direct sale of supplies or services to authorized patrons.

- Per DoDI 4105.67, NAF is not subject to the Federal Acquisition Regulation (FAR) and other Appropriated Funds (APF) provisions to include small business set-asides.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference Responsibilities

- Contracting Officer: Mr. Aubrey Lewis
- Contract Specialists: Ms. Natalie Sanchez / Ms. Leslie Perez
- Service of Protest: Ms. Jennifer Sherman, Chief Acquisition Officer (CAO)
- COR: Mr. Kenneth Hicks, Army Materiel Command (AMC)
- DPW (during construction services): Designated Representative at each Garrison
- Funding: This project is funded with Nonappropriated Funds (NAFs). NAFs are **NOT** subject to small business set-asides and FAR regulation.

- **NOTE: Requests for Information (RFIs) must be submitted ONLY to the Contracting Officer and Contract Specialists by 4:00 p.m. CDT on Tuesday, 9 June 2026.**

U.S. ARMY

Pre-Proposal Conference
Solicitation Overview

- Open Market, Negotiated Proposals
- Contract Opportunity was synopsized on SAM.gov 18 May 2026
- Contractor shall provide design, construction, provide labor, materials, expertise, transportation, supervision, operations and quality controls to successfully manage CSDV(s).
- Build-out/Renovation: Requires design submittals for DPW review and approval prior to construction. *Reference Section J.11, Construction Guide V3*
- Best value/trade-off approach is the acquisition strategy for this solicitation. *Reference Section L.8, Instructions to Offerors-Competitive (Nov 2004) (BL.021)*

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Pre-Proposal Conference
Solicitation Overview

- Service Contract Labor Standards statue (Section J)
- Collective Bargaining Agreements (Section J)
- Wage Rate Requirement (Construction) statue (Section J)
- Performance Bonds (Section I)
- Insurance Requirements (Section H)
- Contractor Information Sheet / UEI Registration (Section J)
- Ensure Full SAM Registration with Reps & Certs completed
- Section List not exhaustive; reference solicitation for all requirements.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Pre-Proposal Conference
Solicitation Overview

Part I – The Schedule

- Section A. Solicitation Contract Form
- Section B. Supply/Services and Price/Cost
- Section C. Description Work Statement
- Section D. Packaging and Marking
- Section E. Inspection and Acceptance
- Section F. Deliveries and Performance
- Section G. Contract Administration
- Section H. Special Contract Requirements

Part III – List of Attachments

- Section J. List of Attachments

Part II – Contract Clauses

- Section I. Contract Clauses

Part IV – Representations and Instruction

- Section K. Representation, Certifications
- Section L. Instruction/Notice to Offerors
- Section M. Evaluation Factors

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

- Section A – Solicitation Contract Form

DA Form 4069, (page 1)

Offerors must complete boxes 15-18

15A. NAME AND ADDRESS OF OFFEROR	CODE	FACILITY	16. NAME AND TITLE OF PERSON AUTHORIZED TO SIGN OFFER (Type or print)

15B. TELEPHONE NUMBER			15C. CHECK IF REMITTANCE ADDRESS IS DIFFERENT FROM ABOVE - ENTER SUCH ADDRESS IN SCHEDULE.	17. SIGNATURE	18. OFFER DATE
AREA CODE	NUMBER	EXT.			

Army Food Innovation & Transformation (A-FIT) Objectives

- To provide a modernized Soldier (21st Century capability) feeding alternative to what is described as the Army's legacy dining facility operations which will bring a modernized feel, supported by advanced technologies such as ordering and delivery systems and will ultimately bring an abundance of healthy food options for Soldiers and to the wider installation community.

- Execute a Campus Style Dining Venue that will deliver a Soldier Feeding Operation that will not only support Soldiers, but their Families, "Soldiers for Life" and others that create an environment that impact our community's health, welfare, morale in a powerful way, as well as to enhance unit level cohesion and teambuilding. It will ultimately demonstrate a sincere care for our #1 priority – our PEOPLE.

- Expand the dining opportunities for the Essential Station Messing (ESM) Solider that maximizes the propensity of utilization of those monies.

- Promote the U.S. Army's Holistic Health and Fitness (H2F) and the Department of Defense (DoD) Healthy Base Initiatives and support the achievement of the DoD healthy living objectives by adhering to established DoD nutritional guidelines. Additionally, this concept will most positively impact the Army in several areas such as health and fitness, training readiness, recruitment and retention among others. This relationship and methodology is modeled after current capabilities that exist on hundreds of institutions of higher learning and corporate businesses.

- Relieve 92G requirement for Garrison Feeding Mission – Focus Field Feeding Mission

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Pre-Proposal Conference
Solicitation Overview

- DA/AMC Program - Title 10 USC 2492 MOA with IMCOM DFMWR – AFIT Supplemental NAFI / NCO Services
  - NOT an MWR Program

- Eligible Patrons
  - Essential Station Messing-ESM (Meal Card Holders)
  - All Installation Personnel "Cash Customers"

- ESM Reimbursement Methodology

  ➢ New link for CY26 Meal Discount Rates (DMR)https://quartermaster.army.mil/jccoe/OperationsDirectorate/QUAD/BDFA/bdfa_main.html

  ➢ Click on "Dining Facility Meal Rates Jan 2026" (right hand side of the page under Titled Area: BDFA Information)

- Period of Performance and Exceptions to Policy (ETP)

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Pre-Proposal Conference
Scope of Work

- Eligible Patrons (*no guarantee of Patron utilization)
  - Essential Station Messing (ESM) Soldiers – fixed reimbursable rate
  - Cash Customers – pricing set by Vendor (same or different than ESM)

- Discount Meal Rate (DMR) (Raw Food) Allowance CY26 Example
  - Set by DoD by Calendar Year

Regular Days:	**Authorized Holiday Days (Thanksgiving, Christmas, Army's Birthday (June 14th):**
Breakfast (00:00 – 09:59) $3.35	Breakfast $3.35
Lunch (10:00 – 14:59) $5.55	***Holiday Lunch Meal $8.75***
Dinner (15:00 – 23:59) $4.75	Dinner $4.75
Total Allowable Day Meal Discount Rate: $ 13.65	**Total Allowable Day Meal Discount Rate with Holiday Meal: $16.85**

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

The following formula will be utilized to establish the full reimbursement amount to the CONTRACTOR by the NAFI for ESM Soldier meals:

The Discount Meal Rate represents the total food cost which equates to 35% of the total meal costs. The Operating Costs will equate to 65% of the total meal costs. Above percentages are non-negotiable

For example, using the CY26 rates:

Breakfast: $3.35 (DMR) + $6.22 (Operating Cost) = $9.57 (with $9.57 being the reimbursement rate for a breakfast served to a validated ESM Soldier)

Lunch: $5.55 (DMR) + $10.31 (Operating Cost) = $15.86 (with $15.86 being the reimbursement rate for a lunch served to an ESM Soldier)

Dinner: $4.75 (DMR) + $8.82 (Operating Cost) = $13.57 (with $13.57 being the reimbursement rate for a dinner served to an ESM Soldier)

Daily Total: $13.65 (DMR) + $25.35 (Operating Cost) = $39.00 (with $39.00 being the reimbursement rate if an ESM Soldier was served all three meals by the CONTRACTOR.)

Thanksgiving, Christmas, Army's Birthday (June 14th)

The three days authorized to include a Holiday Meal as noted above:

For example, using the CY26 rates:

Breakfast: $3.35 (DMR) + $6.22 (Operating Cost) = $9.57 (with $9.57 being the reimbursement rate for a breakfast served to a validated ESM Soldier)

Lunch: $8.75 (DMR) + $16.25 (Operating Cost) = $25.00 (with $25.00 being the reimbursement rate for a lunch served to an ESM Soldier)

Dinner: $4.75 (DMR) + $8.82 (Operating Cost) = $13.57 (with $13.57 being the reimbursement rate for a dinner served to an ESM Soldier)

Daily Total (with Holiday Meal): $16.85 (DMR) + $31.29 (Operating Cost) = $48.14 (with $48.14 being the reimbursement rate if an ESM Soldier was served all three meals by the CONTRACTOR.)

U.S. ARMY

FOOD FUELS THE FIGHTING SOLDIER

ARMY'S CAMPUS-STYLE DINING VENUES

FOR:

Soldiers living in barracks on meal cards.

HOW:

The Army provides barracks Soldiers on a meal card with 3 meals a day. At the CSDV, those meals are converted by the venue contractor into **$39 value - $9.57 breakfast, $15.86 lunch, and $13.57 dinner values.** Soldiers can spend these "dollars" at the restaurant any time throughout the day. At CSDVs, unused breakfast funds can roll into lunch and dinner, and Soldiers can scan for their lunch and dinner values earlier in the day, too. Soldier's pace, Soldier's way.

HOWEVER:

If a Soldier uses a meal scan at the restaurant, that same meal can't be ordered at another military dining location **(such as a food truck, kiosk or DFAC).** So, for example, if a Soldier scans for breakfast at the CSDV and their meal goes **over the $9.57 breakfast value**, they can choose to scan and use part of their lunch value to cover the difference. But because they've already scanned and used part of their lunch value at the restaurant, they cannot go to a different DFAC later and scan again for lunch. They can, however, order from the CSDV and use the remainder of their lunch value there.

WHAT ELSE:

The **$39 value** resets daily and does not carry over. The value does not translate to real cash that Soldiers can get back if unused, either. **Soldiers with MEC 09** can see their remaining balance on each receipt, so at the end of the day, feel free to grab something to go to use the full value.

BUT FIRST:

Soldiers living in barracks must verify that their **Meal Entitlement Code is set to 09 by their unit S-1 for CAC scan accesss.**

AND ALSO:

No, $39 per day does **NOT** come out of Soldiers pay. All Soldiers receive a Basic Allowance for Subsistence, and Soldiers living in barracks have **$13.65 per day** deducted for their daily provided meals - no different than usual. At the CSDVs, three meals a day converts to **$39 in value.**

OPEN TO ALL • Soldiers on BAS, families, civilians, contractors and all others are welcome to dine at the restaurants and pay a la carte on what they order, just as they would at any other dining establishment.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Period of Performance and ETP's

- The period of performance of this contract will be a base period of five (5) years, with the option of five (5), one-year option periods for a possible total of ten (10) years. Each task order resulting from this IDIQ will have a base period of five (5) years, with the option of five (5), one-year option periods for a possible total of ten (10) years.

•Waivers / Exceptions to Policy: The following Waiver and Exceptions to Policy (ETPs) have been issued by the Department of Defense (DoD) in support of the CSDV Pilot and this contract requirement. Each exception is granted for a period of one (1) year and require independent annual renewal to remain applicable to this contract. Should any exception not be approved, the Contractor will assume the associated risks and must adjust their business model and delivery methods to comply with the relevant DoD requirements covered by the unapproved ETP.

- DLA Waiver: Procurement of Food from Non-DLA Sources
- ETP #2 – Exceptions to Recipe Cards
- ETP #3 – Exception to Nutritional Requirements
- ETP #4 - *Exception to Standard Meal Rate*

- If the Contractor is unwilling or unable to accept the assumed risks associated with each ETP if the ETP is not renewed during any given option year period, the Contractor may seek to invoke the "No-Fault Termination" clause as outlined in Section I.70 of this RFP.

Section B – Supplies or Services and Price/Costs

MONTHLY FEE SCHEDULE TO OPERATE A CSDV FACILITY LOCATION: BLDG 3728, FORT WAINWRIGHT, AK		
CONTRACT LINE ITEM (CLIN)	**DESCRIPTION**	**CONTRACTOR'S PROPOSED FACILITY RENOVATION INVESTMENT** *Reimbursement will not be made by the NAFI for this CLIN.
0001	Design and Renovation of the designated facility	**$_____**
MONTHLY FEES TO BE PAID BY THE CONTRACTOR		
0001-A	FIVE (5) YEAR BASE PERIOD DD/MO/YR – DD/MO/YR*	FLAT FEE TO BE PAID TO THE NAFI BY THE CONTRACTOR EACH MONTH IAW SECTION G.5. **_____/ MO**
ESM REIMBURSEMENT TO THE CONTRACTOR CONTRACTOR WILL BE REIMBURSED BY THE NAFI APPROVED DMR RATES FOR ESM MEALS SERVED AND BILLED IAW SECTION G.5 (c).		
0001-B	ESM MEAL REIMBURSEMENT	CLIN WILL BE BULK FUNDED UPON ISSUANCE OF A TASK ORDER AND INCREMENTALLY FUNDED AS NEEDED.
OPTION CLINs WILL BE NEGOTIATED PRIOR TO EXERCISING EACH OPTION		

Section B - Continued

- Fee Schedule / Contract Line Items Base (CLINs)

0001 - Fort Wainwright: Facility Renovation Investment
0001A – Fort Wainwright: Flat fee to be paid to the NAFI monthly.
0001B – ESM Reimbursement

To be considered for award, Offerors must propose on the Base CLINs for above Garrison.

Option CLINs will be negotiated prior to exercising each option.

Section C – Description/Specifications/Work Statements

General Information – 3 lines of operational success

- Build-Out/Renovation of facilities
- Professional delivery of high-quality food and beverages and service
- Development and Integration of Information Technology: data collection and security protocols and protection

Contract Type: Indefinite Delivery Indefinite Quantity (IDIQ)

- Minimum Order
- Future Task Orders

Period of Performance

Locations

Section C – Description/Specifications/Work Statements

Statement of Work (Section C)

- Nutritious Food and Beverage Services
- System of Accounts
- Government Furnished Equipment
- Information Technology
- Nutrition
- Alcohol
- Marketing
- Facility: Buildout/Renovation; Maintenance and Repair; Grounds and Other Maintenance
- Utilities
- License Agreement
- Delivery of Food and Water
- Meetings and Briefings
- Relationship Between the Fund, Contractor, and Contractor Personnel
- US Department of Labor Wage Determinations – SCA, CBA and DBA
- Contractor Employee Anti-Terrorism/Operational Security Training
- Transition Schedule

Army Food Innovation & Transformation (AFIT) API

- Application Programming Interface (API) extends AFMIS functionality to external parties:
  - Provides Contractor's Point of Sale(POS) the ability to validate and post meal transactions
  - Supports the government reconciliation processes for validation of contractor's invoices
  - Functionality
    - Validate meal entitlement for an Essential Station Messing(ESM) soldier
    - Post a meal transaction
    - Void a meal transaction
    - Support offline mode
      - Downloadable list of all ESM soldiers (expected to be downloaded daily)
      - Batch Posting of meal transactions
  - Connectivity Requirements:
    - AFMIS issuance of Appkey and FacilityTenant ID
      - Appkey and FacilityTenantID required for connectivity to API
      - Issued by AFMIS team via admin interface
      - Yearly renewal requirement
    - Firewall updates required to allow connectivity from DFAC POS
  - Demo

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Army Food Management Information System (AFMIS) Government Point of Sale

C.6.3 SYSTEM OF ACCOUNTS

(a) CONTRACTOR will have an automated POS method/solution that provides a seamless, efficient and enjoyable dining experience while also enhancing operational efficiency, guest satisfaction and profitability:

(1) Records the ESM meals served/sold (reference section C.6.5 – Information Technology for AFMIS interoperability, verification, and billing reconciliation.)

(i) System must query AFMIS in real time using Soldier CAC barcode from a scanner connected locally to each POS terminal, kiosk and/or mobile ordering application.

(ii) System should create a local cached account for each Soldier and mark it as eligible or ineligible for a meal period after a response is validated from the AFMIS system. If response is ineligible, POS system should indicate in real time the code provided by AFMIS and be presented to the Soldier customer by the system or system personnel for further action on their part.

(iii) System should then assign an internal number for the local cached account used for internal tracking, reporting and validation and is a unique value from the CAC ID but linked within the POS system.

(iv) System internal number will then assign a meal plan value equal to values established in Section B.2.b.1. for each eligible meal period validation for a running total/balance available to the ESM Customer in a 24-hour period to be used for payment within an a la carte food service model.

Army Food Management Information System (AFMIS) Government Point of Sale

(v) System will allow for meal period values to be accessed backwards and forwards in a 24-hour period and allow for future expansion for forward access up to 72 hours in advance and beyond if and when required.

(vi) System will identify when a meal plan value for that meal period is exceeded and ESM customer will be prompted with the choice to pay balance in cash/credit or to pull backwards for a missed meal period if available or forward from the next meal period meal value and so on.

(vii) System will allow for meal plan values to be used across all of the CONTRACTOR provided meal access capabilities and POS engagements seamlessly.

(viii) System meal plan values will reset each day at 0000 hours with no carryover into the next meal plan day.

(ix) System will post a record in real time when AFMIS is online, updating the current meal plan balance with each scan so meals will be validated, deducted or voided within each meal period.

(2) Prohibits the “overserving of meals” to ESM personnel when AFMIS is not able to real-time decrement or to be implemented during AFMIS outages.

(i) System will identify if AFMIS is offline and the process to capture requests.

(ii) System will identify if Network is offline and the process to capture requests.

(iii) If total system power or technical systems are unavailable, provide manual system for capture of accounts and requests which are then manually updated into System when available.

Army Food Management Information System (AFMIS) Government Point of Sale

(3) Provides nutritional serving computation and Army Go For Green (G4G) categorization; quantity of servings with portion size of recipe by unit of measure and portion weight; nutritional data; and ingredient types of recipes.

(4) Provides meal items sold by recipe and G4G category - broken down by breakfast, lunch and dinner.

(5) Provides consumable monthly reconciliation reports that provides the aforementioned information and includes trend analysis across ESM and cash patrons' daily utilization and ESM only behaviors like what, where, when, how much, how often, ect.

(b) The CONTRACTOR will establish and maintain a system of bookkeeping accounts, and records consistent with good accounting practices in accordance with the American Institute of Certified Public Accountants. The Contracting Officer or the Contracting Officer's duly authorized representative will have the right to examine and audit the books and records of the CONTRACTOR directly pertaining to the contract during the period of the contract and until the expiration of three years after the expiration of the contract. The CONTRACTOR will submit yearly audited financial statements to the Contracting Officer. The CONTRACTOR will include this provision in all of its subcontracts hereunder that exceed $10,000.00.

(c) The CONTRACTOR will certify the integrity of its financial records and reports (reference section G.5- Payment Type / Frequency of Payment.

(d) Concessionaire employees will not solicit or accept tips from Soldiers enrolled on ESM in relation to government furnished meals.

Section D – Packing and Marking

- Packaging and Transportation of Food Items

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Section E – Inspection and Acceptance

Inspection and Acceptance

- Construction and Services

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Section F – Deliveries of Performance

- Deliverables
- Stop Work Order
- Suspension of Work
- Federal Holidays

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Section G – Contract Administration Data

- Contract Administration
- COR Appointment
- Contract Modifications
- Payment Type and Frequency

Section H – Special Contract Requirements

- Federal and State Taxes
- Release of News Information
- Physical Security/Key Control
- Insurance
- Identification of Contractor Employees
- Representation
- Gratuities
- Force Protection
- Notice of Incidents
- Transfer or Assignments
- Removal of Contractor's employees

SOLICITATION OVERVIEW (Continued)

- Section I – Contract Clauses
- Section J – List of Attachments
- Section K – Representations, Certifications, and Other Statements of Offerors

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

SOLICITATION OVERVIEW (Continued)

Section L – Instructions, Conditions, and Notices to Offerors

Amendments to Solicitation

- Published on SAM.gov

- Acknowledge by completing blocks 15a-c on form 4073 (page 1)of each amendment and return as part

Except as provided herein, all terms and conditions of the document referenced in Item 9 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER *(Type or print)*		16A. NAME AND TITLE OF CONTRACTING OFFICER *(Type or print)* Aubrey B. Lewis	
15B. CONTRACTOR/OFFEROR *(Signature of person authorized to sign)*	15C. DATE SIGNED	16B. Nonappropriated Fund Instrumentality *(Signature of Contracting Officer)*	16C. DATE SIGNED

DA FORM 4073, NOV 04
For use of this form see AR 215-4; the proponent agency is OACSIM

Section L - Continued

- Proposals are to be submitted electronically via DoD SAFE. https://safe.apps.mil/
- Current proposal due date: Tuesday 31 July 2026, at 4:00 p.m. CDT.
- Request a drop off link two business days prior to the solicitation due date.
- Do not encrypt or secure the pdf file.
- Files must be less than 8GB.
- Follow the organization noted on page 134, section L.12.1(f).
- Adhere to the page limitations noted for each subfactor.

U.S. ARMY

Pre-Proposal Conference

Volume I, Price Proposal (Section L-12.2 (p. 127)

- PART I: Acknowledgement of documents and amendments
- PART II: Section K and Responsibility Determination
- PART III: Section B, Price Schedule

Volume II, Factor 1, Business Plan Proposal

- Sub-Factor 1.1: General Operations
- Sub-Factor 1.2: Nutritious Food and Beverage Service
- Sub-Factor 1.3: Information Technology (IT) Requirements
- Sub-Factor 1.4: Marketing
- Sub-Factor 1.5: Build-out / Restoration
- Sub-Factor 1.6: Facility Maintenance
- Sub-Factor 1.7: Facilities (Provide a proposed concept rendering for **each facility (3)** included in this solicitation...* L12.2 (d) (2) (vii))

Volume III, Factor 2, Management Plan Proposal

- Sub-Factor 2.1: Management
- Sub-Factor 2.2: Relevant Experience and Past Performance
- Sub-Factor 2.3: Management Controls
- Sub-Factor 2.4: Customer Service
- Note: Digital copy sets of VOLUMES I, II and III shall be submitted to the Contracting Officer and Contract Specialist via DoD SAFE as indicated in Section L.12.1. Do not submit boiler plate proposals. Proposal should be tailored to the project.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference

PROPOSAL SUBMITTAL SUMMARY

- Section A, Block 12, 13, 14 and 15.
- Section B, Price Schedule (All CLINs except Option CLINs)
- All required information in Section B, K, and L.
- Responsibility Information

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference

Section M – Evaluation Factors for Award

- Provides how proposals will be evaluated
- Single IDIQ award to the offer conforming to the solicitation that is most advantageous to the NAFI, price and other factors considered utilizing Best Value –Tradeoff approach.
- The Fund reserves the right to award to other than the highest revenue fee to the NAFI.
- Price is less important than Technical Factors

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference

Section M - Continued

- Technical Proposal Evaluation Factors relative order of importance:

FACTOR 1 – Business Plan Proposal
Subfactor 1.1 General Business Operations
Subfactor 1.2 Nutritious Food and Beverage Operations
Subfactor 1.3 Information Technology (IT) Requirements
Subfactor 1.4 Marketing
Subfactor 1.5 Build Out / Restoration
Subfactor 1.6 Facility Maintenance
Subfactor 1.7 Facilities (3) Proposal

FACTOR 2 – Management Plan Proposal
Subfactor 2-1 Management
Subfactor 2.2 Relevant Experience and Past Performance
Subfactor 2.3 Management Controls
Subfactor 2.4 Customer Service

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

U.S. ARMY

Pre-Proposal Conference

Acquisition Process Summary

- Prospective offerors will submit their technical and price proposals as outlined in Section L.12 (p.137).
- Responses to this solicitation will be evaluated as outlined in Section M (p.134).
- One proposal will be selected for award of the IDIQ contract:
  - Initial Task Order for Fort Wainwright, Bldg 3728 (Arctic Warrior DFAC)
  - A phased approach will be employed for remaining Garrisons by issuance of Task Orders for each location based on Vendor proposal.

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

QUESTIONS?

- **NOTE: Requests for Information (RFIs) must be submitted ONLY to the Contracting Officer and Contract Specialists by 4:00 p.m. CDT on Tuesday, 9 June 2026.**

POC: natalie.a.sanchez20.naf@army.mil /520-674-1460

Attachment - 02
NAFBA1-26-R-0027
Pre-proposal
Conference Sign-in
Register

Start time	Full Name and Title	Company Name
6/2/26 11:49:24	Torrey Piper DFA COR	402nd AFSB
6/2/26 11:50:12	Richard Price	Janson
6/2/26 11:50:27	Christina Mouradjian	Sodexo
6/2/26 11:46:45	Jason Hays	Compass
6/2/26 11:52:01	Donna Turner VP Govt Engagem	Compass Group
6/2/26 11:56:15	Carmen Halliburton	NAF Contracting
6/2/26 13:05:46	John Cornelius Mobilization Dire	Aramark/LifeWorks
6/2/26 13:05:53	B. Graham Wichman	DPW, USAG-AK
6/2/26 13:06:20	Shawn hedrick fpm	Lrc
6/2/26 13:05:47	Chris Wolney, Director	LRC FWAK
6/2/26 14:02:26	Anthony Tillery	Blackstone